

# Economic Impact Statement 2005



**Robins**  
Air Force Base

Supplement to  
the Robins Rev-Up  
78<sup>th</sup> Air Base Wing  
Public Affairs Office



# Robins, community support war fighter

The people of Robins Air Force Base play a critical role in our nation's defense. In the past 63 years, Robins has grown into a "mega" installation delivering everything from family services for our military members to command and control capabilities over distant battlefields. In partnership with some of the Air Force's most supportive communities, Team Robins delivers war winning capabilities to America's fighting forces; on-time and on cost.

Robins has one of the largest employee populations in the Air Force. Approximately 27,000 people come to work here every day. The motto we live by is: "People First...Mission Always" because we believe when we take care of our people, they will take care of the mission. The dedicated professionals at Robins Air Force Base perform duties that are absolutely critical to fighting the nation's war on terrorism.

The base has incredible diversity in missions, ranging from operational flying wings to specialized support services. Robins is best known for the Warner Robins Air Logistics



**Maj. Gen. Michael A. Collings**  
Commander  
Warner Robins  
Air Logistics Center

Center, the largest unit on base. The Center provides various aspects of cradle-to-grave weapon systems management, sustainment, metrology and calibration services and integrated logistics support for the F-15, C-5, U-2, C-17, C-130, C-141, E-8 and special operations forces aircraft and helicopters. Similar support is provided for electronic warfare equipment, avionics, general purpose computers, support equipment, missiles, aircraft propellers, and vehicles of various types. The Center also

conducts emergency software programming of Air Force and other Department of Defense and allied electronic warfare systems. The Center's 78th Air Base Wing maintains the base infrastructure and provides support services for the entire installation.

We are also the home to a myriad of important associate units. These include the 116th Air Control Wing – the first blended wing in the U.S. Air Force. Its members are comprised of both Georgia Air National Guard and active duty Air Force and Army. They fly the E-8C Joint Surveillance Target Attack Radar System, better known as JSTARS, which finds and tracks enemy vehicles and relays this vital information to commanders in the field.

The 19th Air Refueling Group flies the KC-135R tanker which refuels U.S. Air Force, U.S. Navy and allied aircraft in support of operations around the world. The 5th Combat Communications Group deploys to provide tactical communications, air traffic control and weather systems in support for U.S. military opera-

tions anywhere, anytime. Robins is also home to Air Force Reserve Command Headquarters which ensures the readiness of more than 75,800 "citizen airmen" who are vital to carrying out the Air Force's mission.

As the result of our diverse missions and the people who serve here, Robins has a total economic impact of \$4.2 billion. I encourage you to review the pages of this statement to get a better understanding of our personnel strength, employee salaries, retiree annuity pay, top contracts, utilities expenditure, capital assets and our impact to the local school systems through the school aid program.

I am proud of the contribution Robins Air Force Base makes to the defense of our nation. I am equally proud of the members of the Middle Georgia community who work every day to support the base. Thank you for your dedication.

**Maj. Gen. Michael A. Collings**  
*Commander  
Warner Robins  
Air Logistics Center*

**About this report:** Information on the following pages reflects data compiled at the end of fiscal 2004. All information was compiled by the Comptroller Squadron (78 CPTS/FMH) of the 78th Air Base Wing unless otherwise indicated. Appearance of advertising in this report does not constitute Department of Defense or Department of the Air Force endorsement.

## A look back

February 1973: The heaviest snowfall in 59 years blanketed Robins and the Middle Georgia area crippling activities and the base and surrounding communities. Work forces were dismissed at 2 p.m. by the WRAMA commander in order to reduce the risk of accidents. Snow conditions remained a major problem from Feb. 9-12.



## Robins work force divided into four categories

Robins Air Force Base work force population is divided into four major categories: military and civil service employees assigned to the host, Warner Robins Air Logistics Center; civilian and military employees assigned to the 70 associate units; contractors who work for the base; and non-appropriated fund employees.

The host, Warner Robins Air Logistics Center, which reports to Air Force Materiel Command, is the largest single organization on the base and has the predominant share of civil service employees. It currently employs 6,557 appropriated-fund active-duty military employees, 491 appropriated-fund military trainees, 775 non-active duty Air Force Reservists, and 547 Individual Mobilization Augmentees.

The base currently employs 7,767 appropriated-fund general schedule civilians and 4,589 appropriated-fund federal wage board civilians.

It currently employs 859 non-appropriated fund civilians; 5,461 contract civilians; and 505 private businesses on base.

*Source: 78th Comptroller Squadron  
(Current as of September 2004)*

# Robins Economic Impact Statement Executive Summary

<u>Category</u>	<u>FY03</u>	<u>FY04</u>	<u>Delta</u>	<u>Percent Change</u>
<b>Personnel Strength</b>				
Civilian	13,247	13,215	-32	- 0.2%
<u>Military</u>	<u>6,452</u>	<u>6,557</u>	<u>105</u>	<u>1.6%</u>
<b>Total</b>	<b>19,699</b>	<b>19,772</b>	<b>73</b>	<b>0.4%</b>
<b>Gross Salaries</b>				
Civilian	\$ 993.3	\$1,020.7	\$27.40	2.8%
<u>Military</u>	<u>\$ 410.1</u>	<u>\$ 425.1</u>	<u>\$15.00</u>	<u>3.7%</u>
<b>Total</b>	<b>\$1,403.4</b>	<b>\$1,445.8</b>	<b>\$42.40</b>	<b>3.0%</b>
<b>Retirees</b>				
People	23,793	24,079	281	1.2%
Dollars	\$455.0	\$471.7	\$16.7	3.7%
<b>Other Workers</b>				
NAF/BX	856	859	3	0.4%
Contractors	5,568	5,461	-107	-1.9%
Private Businesses on Base	458	505	47	10.3%
<b>Contracts Awarded to Georgia Firms</b>				
Contract Value In Georgia	\$247.6	\$288.0	\$40.4	16.3%
Contract Value In Middle Georgia	\$134.9	\$210.3	\$75.4	55.9%
School Impact Funds	\$ 1.68	\$ 1.80	\$0.12	7.0%
<b>Construction, Contracts and Expenditures</b>				
Construction				
MILCON	\$ 61.4	\$95.3	33.90	55%
Military Family Housing	\$ 1.3	\$ 1.0	(0.33)	-25%
O&M/DMAG	\$110.9	\$71.3	(39.60)	-36%
<b>Contracts and Procurements in Georgia</b>				
Services Contracts	\$ 12.1	\$27.4	\$15.30	126%
Commissary	\$ 12.2	\$12.4	\$ 0.20	2%
Base Exchange	\$ 3.5	\$ 3.1	\$ (0.40)	-11%
Health	\$ 31.9	\$27.1	\$ (4.80)	-15%
Education	\$ 4.0	\$ 4.9	\$ 0.90	23%
<u>TDY</u>	<u>\$ 3.1</u>	<u>\$ 3.2</u>	<u>\$ 0.10</u>	<u>3%</u>
<b>Total Expenditures</b>	<b>\$240.4</b>	<b>\$245.8</b>	<b>\$ 5.40</b>	<b>2%</b>
Total Contracts Awarded (\$ billions)	\$ 3.68	\$ 3.91	\$0.23	6%
Air Force Standard Impact (\$ billions)	\$ 2.72	\$ 2.80	\$0.08	3%
Mid Georgia RDC average (\$ billions)	\$ 4.15	\$ 4.19	\$0.04	1%
Air Force Standard (\$ millions)				
Net Payroll	\$ 1,182	\$1,218	36.00	3%
Annual base expenditures in Georgia	\$ 240	\$ 246	6.00	3%
Annual retiree payroll	\$ 455	\$ 472	17.00	4%
<u>Annual value of indirect jobs created</u>	<u>\$ 846</u>	<u>\$ 870</u>	<u>24.00</u>	<u>3%</u>
<b>Total Economic Impact in Georgia</b>	<b>\$ 2,723</b>	<b>\$2,806</b>	<b>83.00</b>	<b>3%</b>
Mid Georgia RDC Average (\$ millions)				
Net Payroll	\$ 1,182	\$1,218	36.00	3%
Annual base expenditures in Georgia	\$ 240	\$ 246	6.00	3%
Annual retiree payroll	\$ 455	\$ 472	17.00	4%
<u>Annual value of indirect jobs created</u>	<u>\$ 2,268</u>	<u>\$2,256</u>	<u>(12.00)</u>	<u>-1%</u>
<b>Total Economic Impact in Georgia</b>	<b>\$ 4,145</b>	<b>\$4,192</b>	<b>47.00</b>	<b>1%</b>

(\$ millions unless otherwise indicated)

Source: 78th CPTS/FMH





# Net economic impact exceeds \$4B

## Air Force Model

Robins Air Force Base had an annual net payroll of \$1.218 billion, annual expenditures of \$246 million, and a retiree payroll of \$472 million in fiscal 2004.

Using a standard Air Force formula places the annual value of indirect jobs created at \$870 million for a total economic impact of \$2.8 billion in fiscal 2004.

## Middle Georgia Regional Development Center average

In the past, the Middle Georgia RDC utilized a region specific model that con-

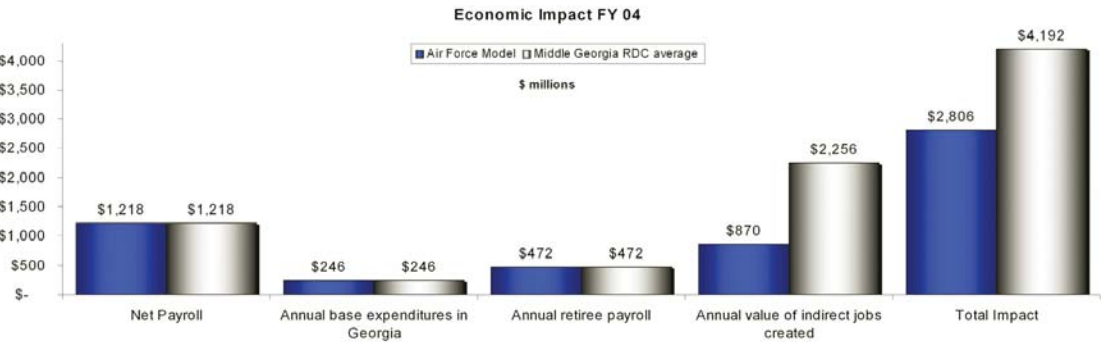
sidered variables unique to each installation, including among others the base's mission, the diversity of the economy in the surrounding communities, and the size of the local population.

Averaging the 2004 RDC furnished factor of 2.364 with the last five year's analysis would place the value of indirect jobs created at \$2.3 billion in fiscal 2004. This leads to an estimated total economic impact of \$4.2 billion in fiscal 2004, as shown below.

Source: 78th Comptroller Squadron

**A look back** September 1942: The town of Wellston, Ga., changes its name to Warner Robins.

## Total economic impact





## Robins paid \$64.9 million to small Middle Georgia businesses in fiscal 2004

The Air Force Small Business Program strives to maximize acquisition opportunities for small, minority and women-owned and historically underutilized business zone firms, and service-disabled veteran-owned small businesses, as well as historically black colleges, universities and minority institutions.

The office reviews proposed contracts for set-aside suitability, counsels contractors, and recommends program goals to the commander. During fiscal 2004, the Small Business Office represented the center at several procurement conferences and counseled 2,896 firms.

Against a Small Business base of \$3.5 billion, the Center's Small Business program performance was as follows:

(\$ in millions)

Small Business	\$849.5
Small Disadvantaged Business	\$159.4
Woman-Owned Small Business	\$79.9
HUB Zone	\$54.8
Service-Disabled Veteran-Owned	\$8.1

During fiscal 2004, Robins spent \$288.0 million in contracts in Georgia. Small businesses in Georgia were paid \$70.7 million. A total of \$210.3 million was spent in Middle Georgia, of which \$64.9 million was paid to small businesses in Middle Georgia.

### A look back

December 1978: The Robins Rev-Up shifted its publication date to Fridays.

February 1982: Officials announced plans to build an aviation museum complex for \$10 million.

**A look back** January 1942: The Post was officially named Robins Field in honor of Brig. Gen. Augustine Warner Robins.

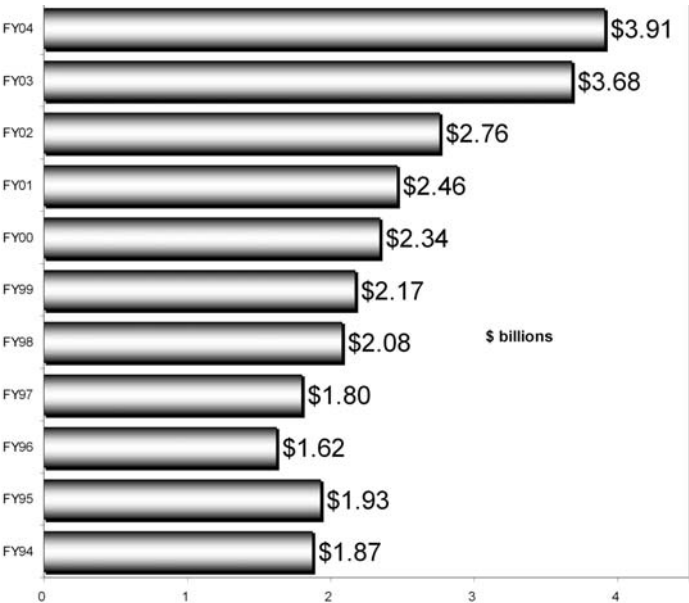


## Top 10 Contractors at Robins in fiscal 2004

(\$ millions)

Lockheed Martin	\$512.8
General Dynamics	\$395.7
Raytheon	\$318.8
Northrop Grumman	\$293.0
BAE	\$151.3
ITT	\$149.1
Boeing	\$139.4
L3 Communications	\$115.8
AIL Systems	\$ 54.4
Keco Industries	\$ 47.7

## Total of all contracts awarded in fiscal 2004



## PK Mission Statement

- Senior Center Advisor for responsive and innovative business solutions.
- Responsible for development, implementation, and monitoring of contract policies and processes to measure responsiveness and quality of contracting actions.
- Responsible for force development (recruiting, training, and career progression) for the contracting career field.
- Provide continuous feedback to Air Logistics Center, Wing, and Group Commanders on the health of the contracting process.
- In fiscal 2004, contracting personnel located in the Aircraft Sustainment Wing, the Combat Sustainment Wing and the Air Base Wing processed 10,352 actions for a total of \$3.66 billion.





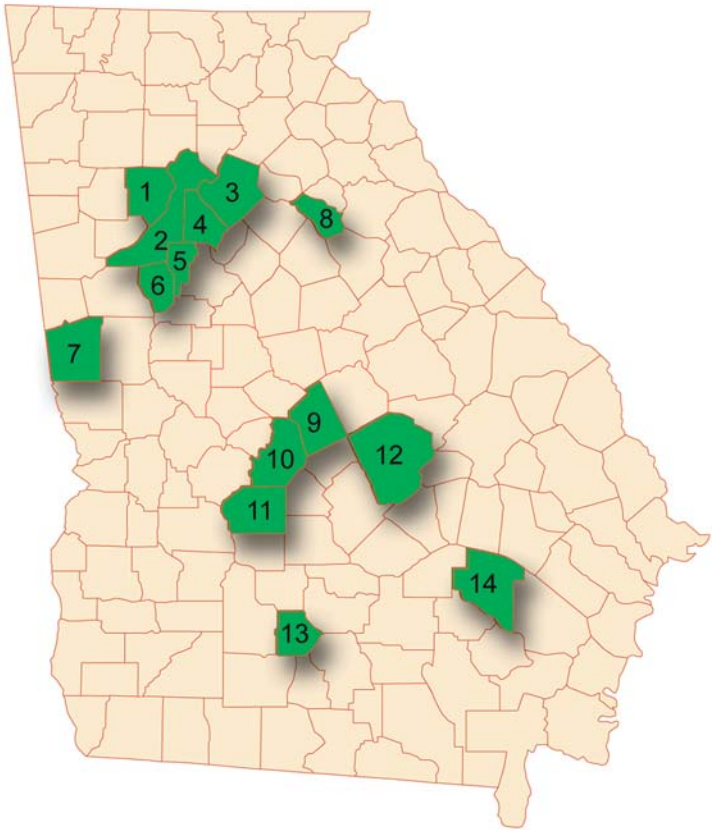
# Summary of all Robins personnel by classification, housing location

Robins personnel fall into several categories. Listed below is a summary of all Robins personnel by classification (active duty, civilian, dependents, etc.) and housing location.

<u>Appropriated Fund Military</u>	<u>Living on-base</u>		<u>Living off-base</u>		<u>Total</u>	
	FY03	FY04	FY03	FY04	FY03	FY04
Active duty	1,341	1,180	5,111	5,377	6,452	6,557
Trainees	485	491			445	491
Non-active duty Air Force Reserve			813	775	813	775
<u>Individual Mobilization Augmentee</u>			<u>579</u>	<u>547</u>	<u>579</u>	<u>547</u>
<b>Total</b>	<b>1,826</b>	<b>1,671</b>	<b>6,503</b>	<b>6,699</b>	<b>8,329</b>	<b>8,370</b>
Active Duty Military Dependents	6,136	3,277	5,436	5,004	11,572	8,281
<b><u>Appropriated Fund Civilians</u></b>						
General Schedule					7,670	7,767
Federal Wage Board					<u>4,721</u>	<u>4,589</u>
<b>Total</b>					<b>12,391</b>	<b>12,356</b>
<b><u>Other Funds</u></b>						
Civilian Non-Appropriated					856	859
FundContract Civilians					<b>5,568</b>	<b>5,461</b>
Private businesses on base					<b>458</b>	<b>505</b>



# Where the contract money goes



- 1 ► Cobb
- 2 ► Fulton
- 3 ► Gwinnett
- 4 ► Dekalb
- 5 ► Clayton
- 6 ► Fayette
- 7 ► Troup
- 8 ► Oconee
- 9 ► Twiggs
- 10 ► Houston
- 11 ► Dooley
- 12 ► Laurens
- 13 ► Tift
- 14 ► Appling



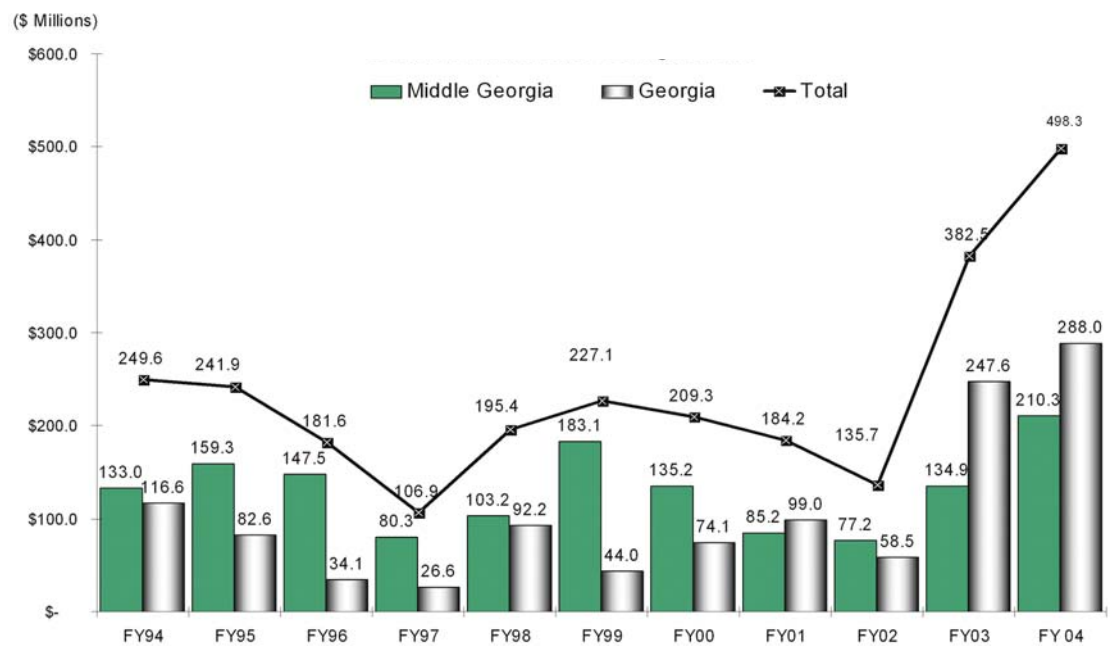
## Top 10 DoD Contractors in fiscal 2004

(\$ billions)

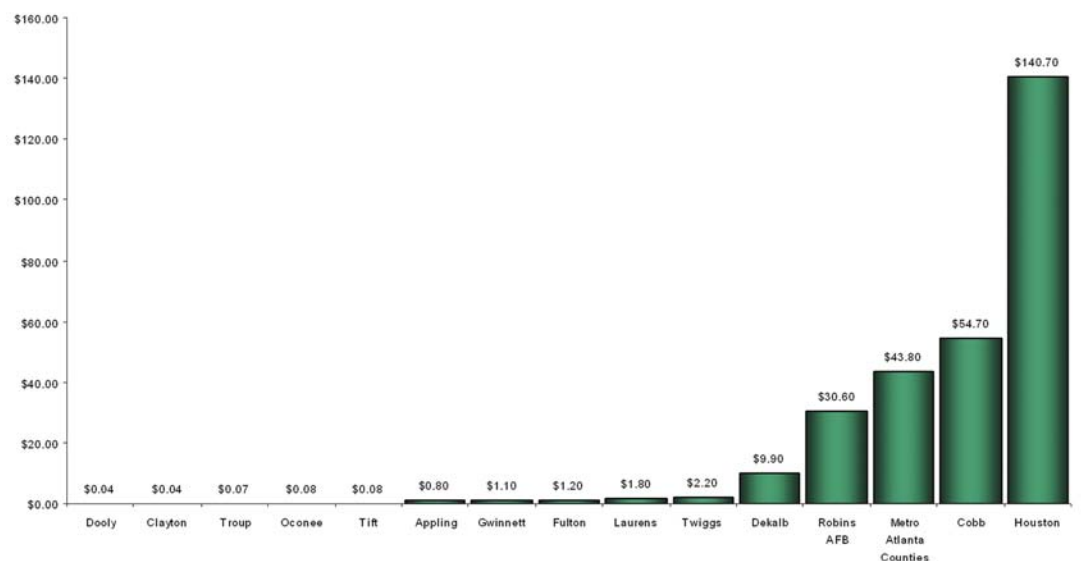
Lockheed Martin	\$20.7
Boeing	\$17.1
Northrop Grumman	\$11.9
General Dynamics	\$ 9.6
Raytheon Co.	\$ 8.5
United Technologies	\$ 5.1
Halliburton Co.	\$ 8.0
SAIC	\$ 2.5
Humana	\$ 2.4
Computer Sciences Corp.	\$ 2.4



## Contracts awarded to Georgia firms



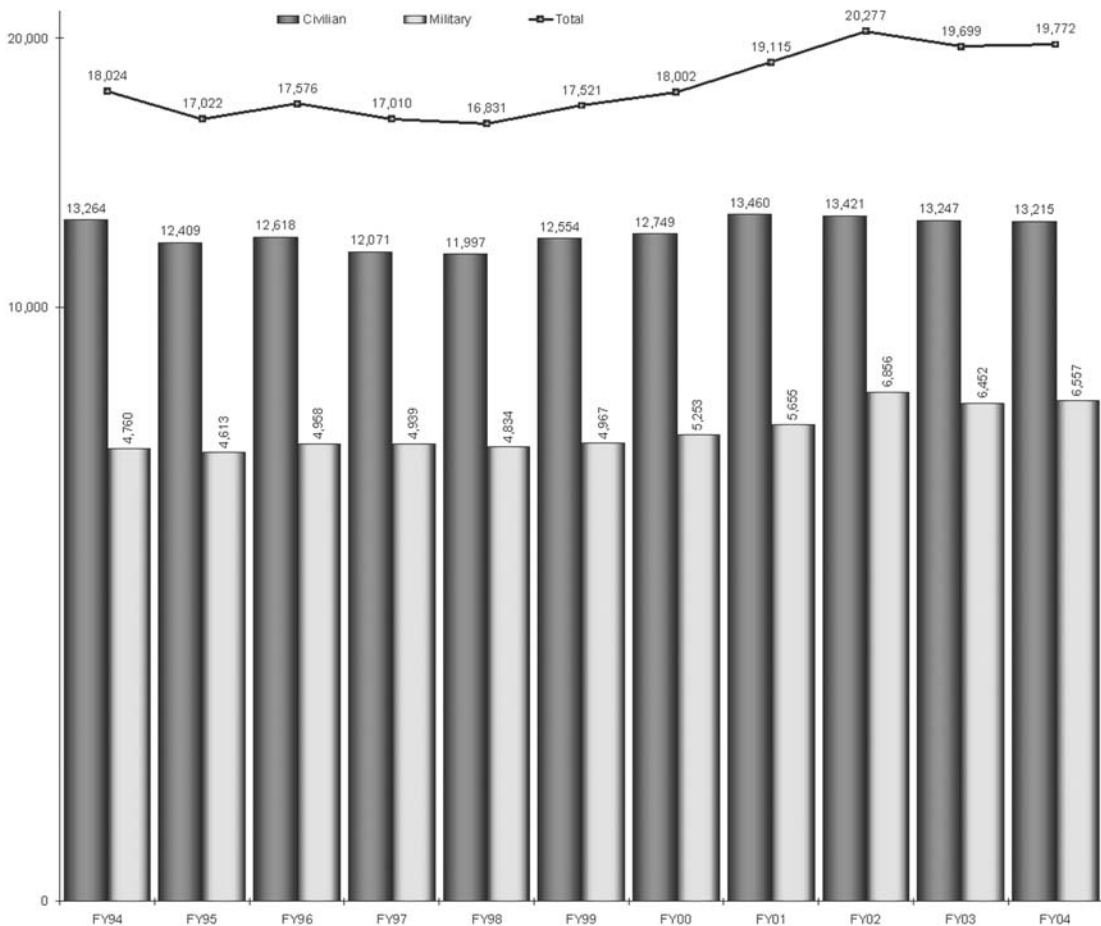
## Fiscal 2004 contract value by county





**A look back** January 1973: Robins was assigned a new 31098 zip code, replacing 31093.

# Federal employment since fiscal 1994



# Robins recognized as Georgia's largest single-site industrial complex

Robins Air Force Base is the largest industrial complex in Georgia. It is situated on 8,435 acres and contains nearly 14 million square feet of facilities. Robins has the largest runway in Georgia and more than 1,400 family housing units. Currently, the base employs more than 20,000 civilian service workers, military members and contractors.

Robins Air Force Base is home of the Warner Robins Air Logistics Center, one of the Air Force's three air logistics centers. The Center has worldwide management and engineering responsibility for the repair, modification and overhaul of the F-15 Eagle, the C-130 Hercules, the C-5 Galaxy and all Air Force helicopters. It also provides logistical support for the C-17

Globemaster III, Air Force air superiority missiles, general and special purpose vehicles, general purpose computers, and avionics and electronic systems on most aircraft. In addition, the Center has worldwide management and engineering responsibility for the U-2 Dragon Lady.

The Center supports fire-fighting equipment and vehicles of all types and is the technology repair center for life-support equipment, instruments (gyroscopes), airborne electronics and aircraft propellers, and much of the software used in these aircraft and electronic systems. It also performs overhaul and modifications on the F-15, C-130, C-5, and an increasing maintenance workload on the C-17.

Robins is responsible for procurement, supply and

maintenance functions for most Air Force bases along the East Coast, as well as the Atlantic Missile Test Range, New Foundland, Labrador, Greenland, Iceland, Bermuda, the Azores and all Air Force and Security Assistance Program activities in Europe, Africa and the Middle East.

To accomplish those responsibilities, Robins hosts more than 62 associate organizations, including the Air Force Reserve Command, the 116th Air Control Wing and its E-8C Joint Surveillance Targeting and Attack Radar System aircraft, the 5th Combat Communications Group, the 19th Air Refueling Group and its KC-135R Stratotankers, and the 78th Air Base Wing which has oversight of base infrastructure and support organizations.

Read the Robins Rev-Up online  
[www.robins.af.mil/pa/revup-online/index.htm](http://www.robins.af.mil/pa/revup-online/index.htm)



**A look back** October 1963: The USAF Thunderbirds performed during Robins' Open House.



Summary of construction, contracts, and expenditures from materials, equipment and supplies in fiscal 2004

	<u>Fiscal 2002</u>	<u>Fiscal 2003</u>	<u>Fiscal 2004</u>
<b>Construction</b>			
Military Construction	\$53,420,000	\$61,400,000	\$95,384,000
Military Family Housing	\$ 1,038,400	\$ 1,315,000	\$ 987,114
Operations and Maintenance	\$23,800,000	\$110,992,000	\$71,282,213
<b>Contracts and Procurements in Georgia</b>			
Services contracts	\$35,327,199	\$12,058,000	\$27,457,534
Commissary	\$11,898,388	\$12,163,126	\$12,436,796
Base Exchange	\$ 3,427,737	\$ 3,496,292	\$ 3,051,720
Health	\$45,045,797	\$31,844,533	\$27,136,603
Education	\$ 2,567,036	\$ 4,022,150	\$ 4,897,484
Temporary Duty	\$ 4,534,920	\$ 3,140,665	\$ 3,197,360
<b>Total Expenditures</b>	<b>\$181,059,477</b>	<b>\$240,431,766</b>	<b>\$245,830,824</b>

# Capital Assets

(as of Sept. 30, 2004) The replacement value of Robins Air Force Base facilities is **\$5,162,711,000**.

Land	Acres
Fee Owned	6,779
Easement	138
Right-of-Way	11
Leased	4
License	3
<u>Permit</u>	<u>1,500</u>
<b>Total</b>	<b>8,435</b>

Runway	Length	Width
Northwest/Southeast	12,000 ft	300 ft

Flight Line Facilities	Sq Yards
Taxiways	504,414
Aprons	1,132,709
Overruns	66,666
Paved Shoulders	507,486
Dangerous Cargo Pads	8,283
Warm-up/Holding Pads	60,816
<u>Power Check Pads</u>	<u>4,212</u>
<b>Total</b>	<b>2,284,586</b>

Buildings	Number	Sq Feet
Administrative	53	1,819,303
Shops	109	4,163,22
Warehouse	55	3,277,613
Terminal	1	68,258
Other	392	3,573,189
<u>Family Housing</u>	<u>463</u>	<u>1,172,757</u>
<b>Total</b>	<b>1,073</b>	<b>13,938,966</b>

Family Housing	2br	3br	4br	Total
Officer	0	73	35	108
<u>Enlisted</u>	<u>358</u>	<u>279</u>	<u>62</u>	<u>699</u>
<b>Total</b>	<b>358</b>	<b>352</b>	<b>97</b>	<b>807</b>

Roads	Miles
Paved	74.5
<u>Unpaved</u>	<u>18.0</u>
<b>Total</b>	<b>92.5</b>

Dormitory/Quarters	Beds	Buildings
Airman/Noncommissioned Officer	676	9
<u>Visiting Airman Quarters</u>	<u>157</u>	<u>2</u>
Visiting Officer Quarters	134	4
<u>Temporary Lodging</u>	<u>50</u>	<u>4</u>
<b>Total</b>	<b>1,017</b>	<b>19</b>

## Utilities consumed in 2004

Utility	Quantity	Cost
Heating Fuel Oil (gallons)	111,828	\$79,398
Electricity (1,000 KWH)	322,020	\$12,647,025
Water (1,000 gallons)	838,375	*\$519,793
Propane (gallons)	145,161	\$137,903
Natural Gas (KCF)	1,046,528	\$6,863,022

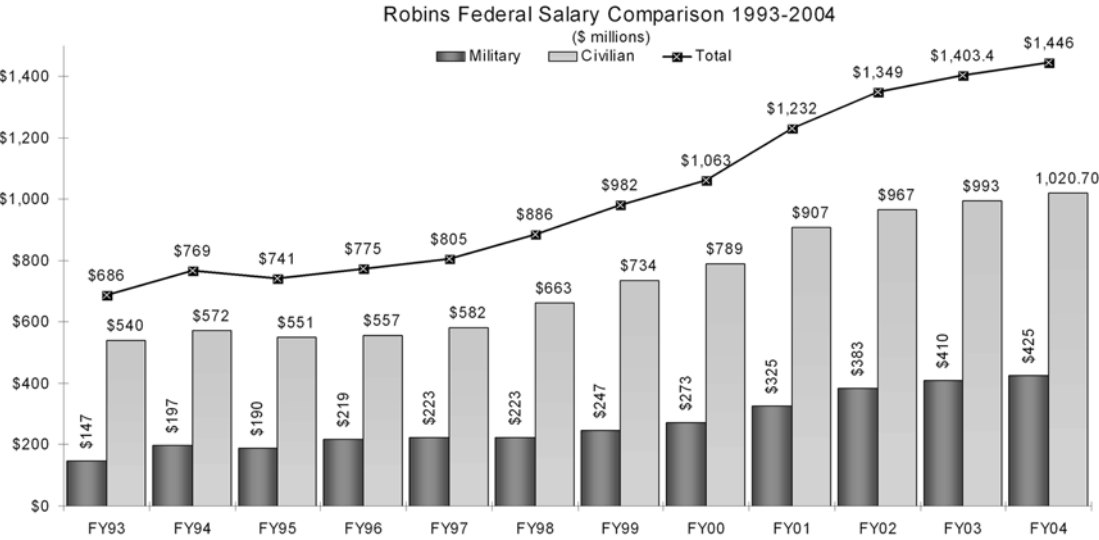
\* Robins Air Force Base does not purchase water from an outside source; however, chemical and operational costs to produce water estimated at \$0.62 per 1,000 gallons.



# Robins salaries top \$1.4 billion

Salaries listed below are for Robins military and federal civilian employees only.

8



## Other salaries (\$ millions)

On-base service contractors	\$ 71.5
On-base construction contractors	\$ 26.2
Other on-base businesses	\$ 13.2
Non active duty Air Force Reserve pay	\$ 8.8
Total	\$119.7

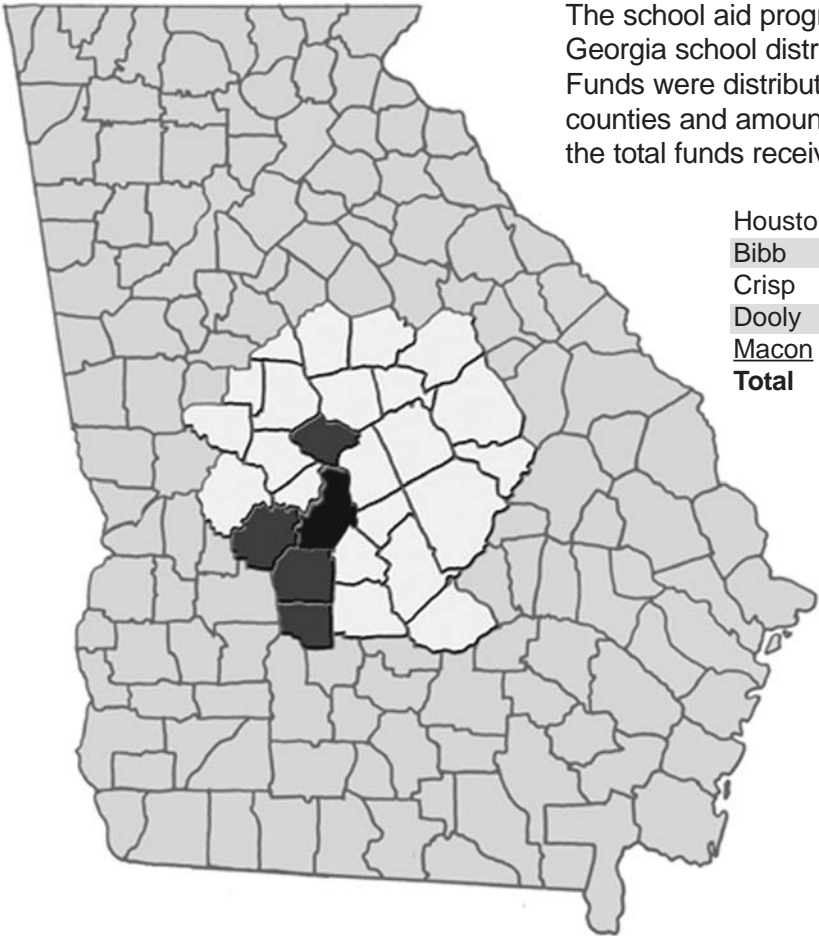
**A look back**  
October 1955: The Robins Rev-Up, an unofficial bi-weekly newspaper, celebrated its first birthday.

**A look back** February 1948: Robins Field was officially redesignated Robins Air Force Base.

# School impact funds

The school aid program compensated Georgia school districts in fiscal 2004. Funds were distributed among five counties and amounted to 9 percent of the total funds received in Georgia.

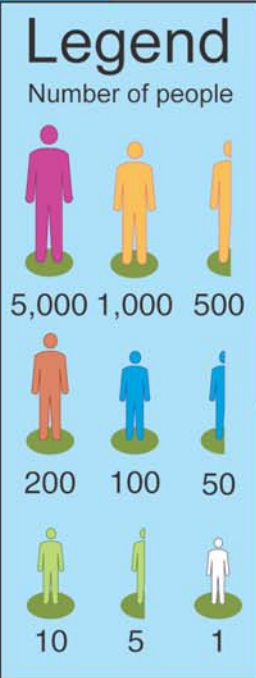
Houston	\$1,704,073
Bibb	\$ 67,125
Crisp	\$ 19,066
Dooly	\$ 7,723
Macon	\$ 6,536
Total	\$1,804,523





# Robins federal employees earn \$1.4 billion

Robins employed 19,772 federal employees (military and civil service civilians) in fiscal 2004. Employees commute from as far as the Atlanta area; however, 70 percent live in Houston County. The county's 13,946 federal employees also account for nearly 69 percent of the total salaries earned by all employees, before contributions. Total salaries, with contributions in fiscal 2004 was \$1,445,820,138.



Salary and Employee Totals		
Region	People	Salaries
*25 County Area	18,950	\$1,174,675,528
Other GA Counties	822	\$42,896,642
Net Payroll	19722	\$1,217,572,170
Contributions		\$228,247,968
Gross Payroll		\$1,445,820,138

\*The 25 County Area are broken out in the graphic



Total federal employees and their salaries by county

## Retired military, civilians earn \$471 million in '04

More than 24,000 people - 75 percent of all Federal retirement annuitants in the Middle Georgia area - reside in Houston, Bibb, Peach and Laurens counties. Annuitants in those counties account for more than \$359 million of the total \$471 million distributed in Middle Georgia in fiscal 2004.



Middle Georgia Federal retiree annuity pay FY04  
(\$ in millions)

County	U.S. Air Force		Civil Service		Total	
	Retirees	Payment	Retirees	Payment	Retirees	Payment
Houston	4,365	\$82.1	6,149	\$132.2	10,514	\$214.3
Bibb	569	\$10.0	4,484	\$89.7	5,053	\$99.7
Peach	359	\$6.0	1,008	\$20.3	1,367	\$26.3
Laurens	97	\$1.3	1,071	\$17.9	1,168	\$19.2
Pulaski	77	\$1.1	385	\$7.5	462	\$8.6
Bleckley	72	\$1.2	604	\$11.6	676	\$12.8
Putnam	72	\$1.2	289	\$6.4	361	\$7.6
Baldwin	67	\$1.1	269	\$5.7	336	\$6.8
Upson	49	\$0.7	162	\$3.0	211	\$3.7
Dodge	42	\$0.7	523	\$9.4	565	\$10.1
Jones	39	\$0.6	228	\$4.3	267	\$4.9
Butts	37	\$0.6	208	\$4.1	245	\$4.7
Crisp	36	\$0.5	179	\$2.9	215	\$3.4
Lamar	36	\$0.5	135	\$2.3	171	\$2.8
Monroe	36	\$0.6	269	\$5.2	305	\$5.8
Jasper	32	\$0.6	139	\$2.9	171	\$3.5
Wilcox	30	\$0.5	258	\$4.6	288	\$5.1
Twigg	26	\$0.3	181	\$3.2	207	\$3.5
Dooly	25	\$0.4	200	\$3.8	225	\$4.2
Crawford	22	\$0.3	111	\$2.3	133	\$2.6
Telfair	22	\$0.3	141	\$2.6	163	\$2.9
Hancock	20	\$0.3	63	\$1.3	83	\$1.6
Wilkinson	18	\$0.3	127	\$2.3	145	\$2.6
Washington	16	\$0.2	105	\$1.8	121	\$2.0
Macon	13	\$0.3	145	\$2.6	158	\$2.9
Johnson	11	\$0.2	125	\$2.1	136	\$2.3
Taylor	11	\$0.2	166	\$3.0	177	\$3.2
Oconee	0	0	156	\$4.6	156	\$4.6
Total	6,199	\$112.1	17,880	\$359.6	24,079	\$471.7